

# INSIGHT 2022 Programme

Date and time	Event name and registration link	Event summary
Monday 21 <sup>st</sup> November to Friday 2 <sup>nd</sup> December	INSIGHT 2022 – <a href="#">register for Programme updates</a>	<p>The <a href="#">Midlands Decision Support Network</a> in association with <a href="#">The Strategy Unit</a> are hosting INSIGHT 2022 our annual festival of learning and sharing events for the NHS, local government and other partners across health and care.</p> <p>The festival includes a mixture of talks, workshops and panel discussions, bringing together inspirational regional and national speakers to explore how insights from high quality analysis can drive change in health and care systems. The theme of Insight 2022 is 'The science and craft of decision making'. <a href="#">See here for the online Programme</a></p>
<b>Week one</b>		
Monday 21 <sup>st</sup> November (10:00-11:30)	Day 1, ICSs working together to be intelligence-led organisations: lessons from history ( <a href="#">Register</a> )	Nigel Edwards (Chief Executive, The Nuffield Trust) will open INSIGHT 2022 with a session focusing on the Decision Support Network model that began in the Midlands and has recently been adopted by the South West region. <a href="#">Find out more here.</a>
Tuesday 22 <sup>nd</sup> November (11:00-12:00)	Day 2, Understanding the links between delayed discharges and hospital congestion ( <a href="#">Register</a> )	Delayed discharge is a persistent problem in hospitals. However, solutions are still elusive and decisions need to be made on the role of ICSs and government to help fund discharge. <a href="#">Professor Eric Wolstenholme</a> (Symmetric Scenarios) suggests that potential savings from reducing delays to discharge are being significantly underestimated in current solutions. <a href="#">Find out more here.</a>
Tuesday 22 <sup>nd</sup> November (14:00-15:00)	Day 2, How the science of systems thinking can support the craft of wise decision making - A GP practice case study ( <a href="#">Register</a> )	'Systems thinking' can be hugely valuable for complex decision making, taming complexity and bring decision makers to a shared understanding. In this session <a href="#">Dennis Sherwood</a> , a leading expert on systems thinking, uses a case study based on primary care to show us how causal loop diagrams can be an insightful tool for decision making not just in primary care but in health and care as a whole. <a href="#">Find out more here.</a>
Tuesday 22 <sup>nd</sup> November (16:00-17:30)	Day 2, Lessons for the NHS from high-stakes decision making ( <a href="#">Register</a> )	The NHS has developed its own culture around decision making. What can be learned from other situations where high-stakes decisions have to be made? <a href="#">Dr Julian Huppert</a> (Director of the Jesus College Intellectual Forum) who will chair an exceptional panel of speakers for what will be a fascinating discussion around taking high stakes decision. <a href="#">Find out more here.</a>
Wednesday 23 <sup>rd</sup> November (10:30-12:00)	Day 3, Decision-making in the 21st century NHS – how does it really work? ( <a href="#">Register</a> )	<a href="#">Alastair McLellan</a> (Editor, HSJ) leads a conversation with <a href="#">Sir David Nicholson</a> in this session which focuses on exploring decision-making practice and culture in the NHS to date and where it might go in the future. <a href="#">Find out more here.</a>
Wednesday 23 <sup>rd</sup> November (14:00-15:30)	Day 3, Population health management: How systems work together ( <a href="#">Register</a> )	In this online training session Population Health Management experts <a href="#">Andi Orłowski</a> , of the <a href="#">Health Economics Unit</a> , and <a href="#">Sally Markwell</a> of <a href="#">Oxford Brookes</a> , will take a look at the underlying need for health systems, the challenges that systems face when working together, and potential ways to address those challenges. <a href="#">Find out more here.</a>

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Thursday 24 <sup>th</sup> November  (10:00-11:00)	Day 4, Smarter decision-making for your population <a href="#">(Register)</a>	A panel discussion with <a href="#">Jason Pickles</a> , (Head of Systems & Solutions Development, NHS England), <a href="#">David Sgorbati</a> , (Chief Analyst, Health Economics Unit) <a href="#">Wesam Baker</a> (Director of Strategic Analytics, Economics and Population Health Management, Mersey Care NHS Foundation Trust), <a href="#">Abraham George</a> (Consultant in Public Health Lead for Intelligence, Research & Development, Kent County Council), <a href="#">Victoria Cornelius</a> (Senior Lead for Analytics Engagement, NHS England) and <a href="#">Andi Orlowski</a> , (Director, Health Economics Unit) on proven methods for improving decision making when looking at population health. <a href="#">Find out more here.</a>
Thursday 24 <sup>th</sup> November  (14:00-15:00)	Day 4, The future of healthcare analytics. What do analysts need to be able to advance and what do they need like a hole in the head? <a href="#">(Register)</a>	Sarah Scobie (Deputy Director of Research, The Nuffield Trust), Charles Tallack, (Director of Data Analytics, The Health Foundation) and <a href="#">Steven Wyatt</a> (Head of Policy and Research, Strategy Unit and Chief Analyst for the Midlands Decision Support Network) share their personal prescriptions for what the NHS should do if it is serious about advancing analytically led decision making and, crucially, what it shouldn't. <a href="#">Find out more here.</a>
Friday 25 <sup>th</sup> November  (10:00-11:00)	Day 5, The big decisions that have affected data and analytics	Analytics and the use of data continues to make the headlines across the NHS. Join <a href="#">Nick Carding</a> , Senior Correspondent for the HSJ, who has covered many of these stories, on the big decisions, some of the stories you may have missed and his thoughts on the future. This session will be facilitated by <a href="#">Andi Orlowski</a> , Director of the <a href="#">Health Economics Unit</a> .. <a href="#">Find out more here.</a>
Friday 25 <sup>th</sup> November  (15:30-16:30)	Day 5, If we are to reduce health inequalities, what decisions are needed and how should they be made? With Dr Bola Owolabi, Director – National Healthcare Inequalities Improvement <a href="#">(Register)</a>	The last decade has seen health inequalities widening despite oft stated intentions to achieve the opposite – and COVID has worsened this further. This session will focus on the decision-making challenges in addressing inequalities and achieving redistribution in complex systems.  A personal exploration of these challenges with <a href="#">Dr Owolabi</a> in conversation with <a href="#">Peter Spilsbury</a> . <a href="#">Find out more here.</a>
<b>Week 2</b>		
Monday 28 <sup>th</sup> November  (10:00-11:30)	Day 6, Losing women <a href="#">(Register)</a>	The Strategy Unit and Health Economics Unit have conducted a study exploring the impact of the menopause on NHS employees. Join our panel for a highly stimulating discussion. The project leads <a href="#">Abeda Mulla</a> (Strategy Unit), <a href="#">Justine Wiltshire</a> (Strategy Unit) and <a href="#">Lisa Cummins</a> (Health Economics Unit) will be joined by panellists <a href="#">Jacqui McBurnie</a> (Chair of the NHS England Menopause Network) and <a href="#">Sarah Sheppard</a> (Director of People Services, NHS Midlands and Lancashire CSU). The session will be facilitated by <a href="#">Karen Bradley</a> (Strategy Unit). <a href="#">Find out more here.</a>
Monday 28 <sup>th</sup> November  (14:00-15:00)	Day 6, How do you know if you've made an ethical decision? <a href="#">(Register)</a>	Decisions in health and care have ethical implications. Resources are finite, but needs are not. This can be fraught territory, so how might we navigate it?  <a href="#">Professor Angie Hobbs</a> will explore this by sketching out different ways of thinking about ethics, before suggesting practical steps for decision makers. She will also describe her 'ethical review' of the <a href="#">Midlands Decision Support Network's</a> analysis of <a href="#">inequalities in access to planned care</a> . <a href="#">Find out more here.</a>
Tuesday 29 <sup>th</sup> November  (10:30-12:00)	Day 7, The new health and care system - what does better decision-making look like? <a href="#">(Register)</a>	Decision-making is a core leadership skill, yet leaders rarely get the chance to focus in depth on the practice of decision-making. <a href="#">Simon Bourne</a> (Strategy Unit) hosts a panel discussion with three ICB chief executives from the Midlands ( <a href="#">Amanda Sullivan</a> , <a href="#">Toby Sanders</a> and <a href="#">Shane Devlin</a> ) to share their reflections on the current challenges and opportunities they face as decision-makers. <a href="#">Find out more here.</a>
Tuesday 29 <sup>th</sup> November	Day 7, Smarter decision making for your ICS <a href="#">(Register)</a>	A panel discussion with <a href="#">Andi Orlowski</a> , <a href="#">Sophie Hodges</a> from the Health Economics Unit and expert panel guests on different approaches to the 'hot topic' of population health management, case studies and where you can find resources to help you. <a href="#">Find out more here.</a>

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(14:00-15:45)		
Wednesday 30 <sup>th</sup> November (10:00-11:00)	Day 8, How can you be Evidently better when making decisions? <a href="#">(Register)</a>	Do you want to make better policy? Need better evidence? Are you searching for best practice about how to organise what you know and what you do? <u>Evidently Better</u> has been designed by Ipsos Public Affairs to encourage critical thinking about policymaking and evidence. <u>Ben Marshall</u> and <u>Mike Lawrie</u> , both Research Directors at Ipsos and co-authors of Evidently better, will share its underlying philosophy. <a href="#">Find out more here.</a>
Wednesday 30 <sup>th</sup> November (14:00-15:00)	Day 8, Sarah-Jane Marsh: Insights from decision-making practice <a href="#">(Register)</a>	In this session, <u>Sarah-Jane Marsh</u> will explore her experiences of decision-making in the NHS – focusing on her practice and how this has developed over the course of her career, considering the factors that constrain and influence leaders and sharing her ideas for improvement. <a href="#">Find out more here.</a>
Thursday 1 <sup>st</sup> December (14:00-15:00)	Day 9, Sir David Dalton: How do you get the desired results from your decision-making? <a href="#">(Register)</a>	Taking a decision is often far easier than implementing it - in this session, <u>Sir David Dalton</u> will explore the practice of decision-making in complex adaptive systems, the factors that influence decision-makers and how we might create the conditions for reliable implementation of decisions against this backdrop. <a href="#">Find out more here.</a>