

INSIGHT 2022 Programme

Date and time	Event name and registration link	Event summary
Monday 21 st November to Friday 2 nd December	INSIGHT 2022 – register programme updates	<p>The Midlands Decision Support Network in association with The Strategy Unit are hosting INSIGHT 2022 our annual festival of learning and sharing events for the NHS, local government and other partners across health and care.</p> <p>The festival includes a mixture of talks, workshops and panel discussions, bringing together inspirational regional and national speakers to explore how insights from high quality analysis can drive change in health and care systems. The theme of Insight 2022 is ‘The science and craft of decision making’. See here for the online Programme</p>
Week one		
Monday 21 st November (10:00-11:30)	Day 1, ICSs working together to be intelligence-led organisations: lessons from history (Register)	Nigel Edwards (Chief Executive, The Nuffield Trust) will open INSIGHT 2022 with a session focusing on the Decision Support Network model that began in the Midlands and has recently been adopted by the South West region. Find out more here.
Tuesday 22 nd November (11:00-12:00)	Day 2, Understanding the links between delayed discharges and hospital congestion	Delayed discharge is a persistent problem in hospitals. However, solutions are still elusive, and decisions need to be made on the role of ICSs and government to help fund discharge. Professor Eric Wolstenholme (Symmetric Scenarios) suggests that potential savings from reducing delays to discharge are being significantly underestimated in current solutions. Find out more here.
Tuesday 22 nd November (14:00-15:00)	Day 2, How the science of systems thinking can support the craft of wise decision making - A GP practice case study (Register)	‘Systems thinking’ can be hugely valuable for complex decision making, taming complexity and bring decision makers to a shared understanding. In this session Dennis Sherwood , a leading expert on systems thinking, uses a case study based on primary care to show us how causal loop diagrams can be an insightful tool for decision making not just in primary care but in health and care as a whole. Find out more here.
Tuesday 22 nd November (16:00-17:30)	Day 2, Lessons for the NHS from high-stakes decision making (Register)	The NHS has developed its own culture around decision making. What can be learned from other situations where high-stakes decisions have to be made? Dr Julian Huppert (Director of the Jesus College Intellectual Forum) will chair an exceptional panel of speakers for what will be a fascinating discussion around taking high stakes decisions. Find out more here.
Wednesday 23 rd November (10:30-12:00)	Day 3, Decision-making in the 21st century NHS – how does it really work? (Register)	Alastair McLellan (Editor, HSJ) leads a conversation with Sir David Nicholson in this session which focuses on exploring decision-making practice and culture in the NHS to date and where it might go in the future. Find out more here.
Thursday 24 th November (10:00-11:00)	Day 4, Smarter decision-making for your population (Register)	A panel discussion with Jason Pickles , (Head of Systems & Solutions Development, NHS England), David Sgorbati , (Chief Analyst, Health Economics Unit) and Andi Orłowski , (Director, Health Economics Unit) on proven methods for improving decision making when looking at population health. Find out more here.
Thursday 24 th November (14:00-15:00)	Day 4, The future of healthcare analytics. What do analysts need to be able to advance and what do they need like a hole in the head? (Register)	Sarah Scobie (Deputy Director of Research, The Nuffield Trust), Charles Tallack , (Director of Data Analytics, The Health Foundation) and Steven Wyatt (Head of Policy and Research, Strategy Unit and Chief Analyst for the Midlands Decision Support Network) share their personal prescriptions for what the NHS should do if it is serious about advancing analytically led decision making and, crucially, what it shouldn't. Find out more here.

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Friday 25 th November (10:00-11:00)	Day 5, The big decisions that have affected data and analytics (Register)	Analytics and the use of data continues to make the headlines across the NHS. Join Nick Carding , Senior Correspondent for the HSJ, who has covered many of these stories, on the big decisions, some of the stories you may have missed and his thoughts on the future. This session will be facilitated by Andi Orłowski , Director of the Health Economics Unit . Find out more here.
Friday 25 th November (15:30-16:30)	Day 5, If we are to reduce health inequalities, what decisions are needed and how should they be made? With Dr Bola Owolabi , Director – National Healthcare Inequalities Improvement (Register)	The last decade has seen health inequalities widening despite oft stated intentions to achieve the opposite – and COVID has worsened this further. This session will focus on the decision-making challenges in addressing inequalities and achieving redistribution in complex systems. A personal exploration of these challenges with Dr Owolabi in conversation with Abe Mulla . Find out more here.
Week 2		
Monday 28 th November (14:00-15:00)	Day 6, How do you know if you've made an ethical decision?	Decisions in health and care have ethical implications. Resources are finite, but needs are not. This can be fraught territory, so how might we navigate it? Professor Angie Hobbs will explore this by sketching out different ways of thinking about ethics, before suggesting practical steps for decision makers. She will also describe her 'ethical review' of the Midlands Decision Support Network's analysis of inequalities in access to planned care . Find out more here.
Tuesday 29 th November (10:30-12:00)	Day 7, The new health and care system - what does better decision-making look like? (Register)	Decision-making is a core leadership skill, yet leaders rarely get the chance to focus in depth on the practice of decision-making. Simon Bourne (Strategy Unit) hosts a panel discussion with three ICB chief executives from the Midlands (Including Amanda Sullivan and Toby Sanders) to share their reflections on the current challenges and opportunities they face as decision-makers. Find out more here.
Tuesday 29 th November (14:00-15:45)	Day 7, Smarter decision making for your ICS (Register)	A panel discussion with Andi Orłowski , Sophie Hodges from the Health Economics Unit and expert panel guests on different approaches to the 'hot topic' of population health management, case studies and where you can find resources to help you. Find out more here.
Wednesday 30 th November (10:00-11:00)	Day 8, How can you be Evidently better when making decisions? (Register)	Do you want to make better policy? Need better evidence? Are you searching for best practice about how to organise what you know and what you do? Evidently Better has been designed by Ipsos Public Affairs to encourage critical thinking about policymaking and evidence. Ben Marshall and Mike Lawrie , both Research Directors at Ipsos and co-authors of Evidently better, will share its underlying philosophy. Find out more here.
Wednesday 30 th November (14:00-15:00)	Day 8, Sarah-Jane Marsh: Insights from decision-making practice (Register)	In this session, Sarah-Jane Marsh will explore her experiences of decision-making in the NHS – focusing on her practice and how this has developed over the course of her career, considering the factors that constrain and influence leaders and sharing her ideas for improvement. Find out more here.
Thursday 1 st December (14:00-15:00)	Day 9, Sir David Dalton: How do you get the desired results from your decision-making? (Register)	Taking a decision is often far easier than implementing it - in this session, Sir David Dalton will explore the practice of decision-making in complex adaptive systems, the factors that influence decision-makers and how we might create the conditions for reliable implementation of decisions against this backdrop. Find out more here.